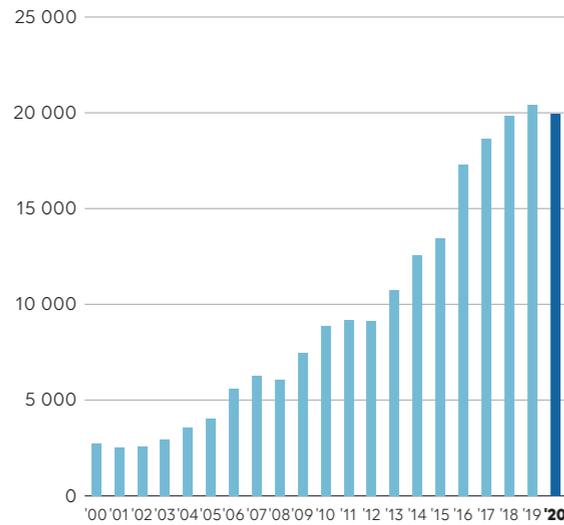
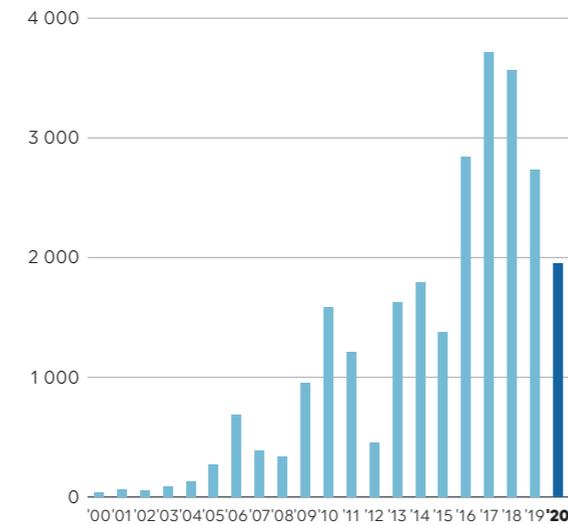


Key figures, finance

Consolidated operating revenue
(figures in NOK million)

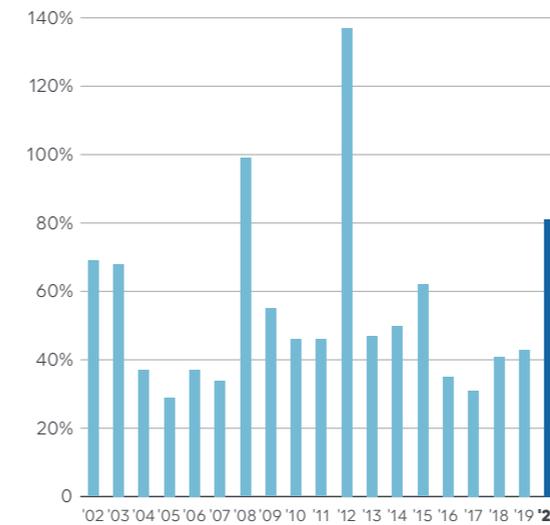


Development in Group's operating profit LSG Group^{*)}
(figures in NOK million)

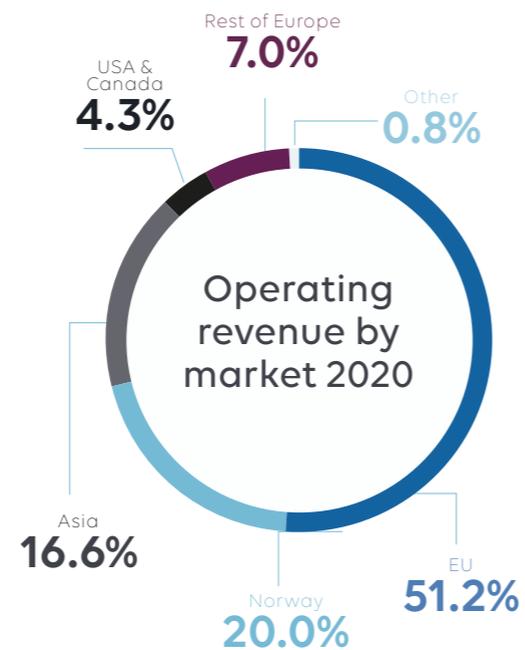
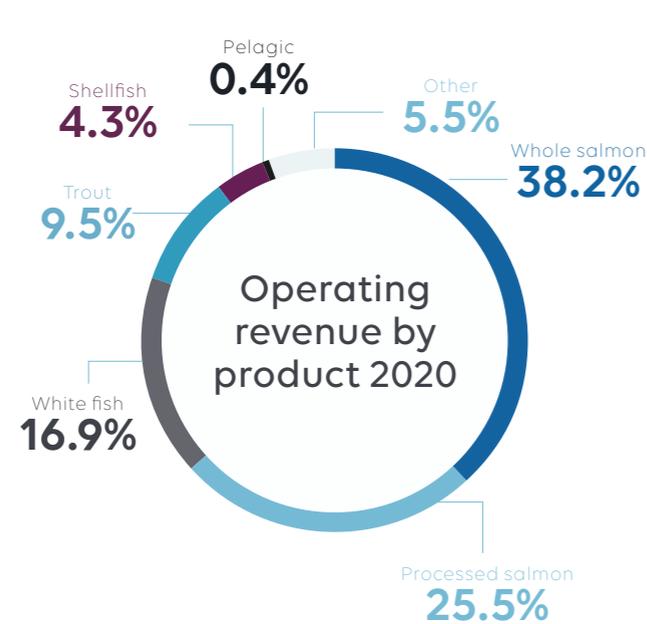
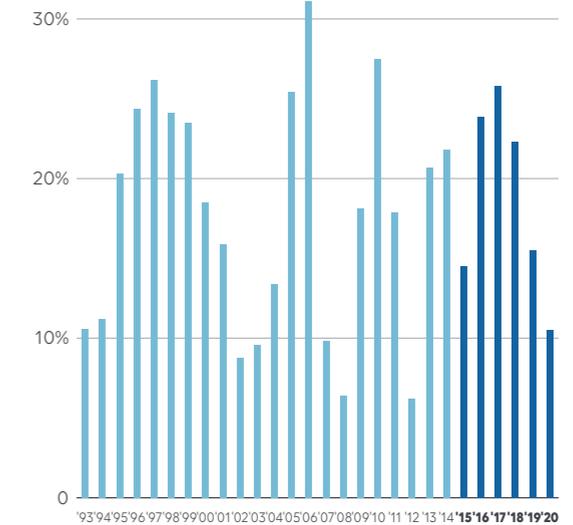


^{*)} Before fair value adjustments related to biological assets

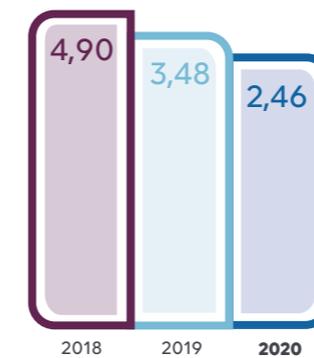
Proposed dividend in relation to profit/loss^{*)}



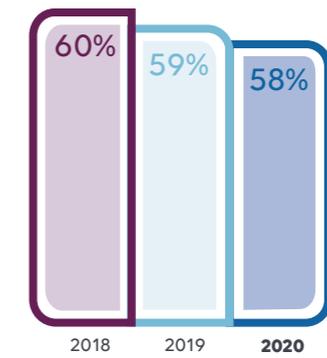
ROCE^{*)}



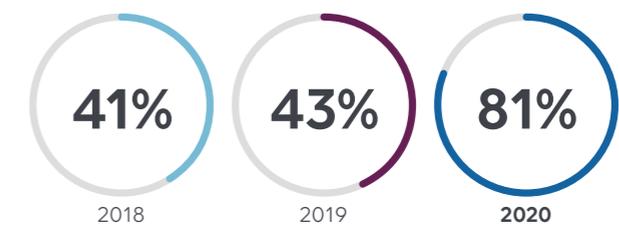
Earnings per share^{*)}



Solvency



Proposed dividend in relation to profit/loss



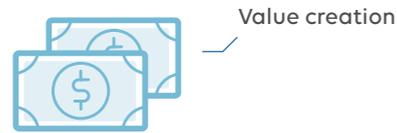
^{*)} ROCE, Return on Capital Employed: Earnings per share before value adjustments is an alternative performance measurement, in which the figures are adjusted for value adjustment in the financial statements related to biological assets. Adjustments are after tax. The adjustments also include the Group's share of such adjustments from associates (after tax).

Key figures, society

Ripple effect for society in 2020 in Norway

Figures in NOK 1,000

8,615,492^{*)}



Value creation

^{*)} Affected by prevailing market prices Value creation = Gross production value minus intermediary inputs

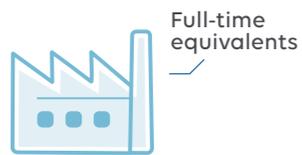
1,063,293^{*)}



Taxes

^{*)} Net tax from employees and tax paid in 2020 by Lerøy Seafood Group

2,738



Full-time equivalents

1,009

Places in nursing home



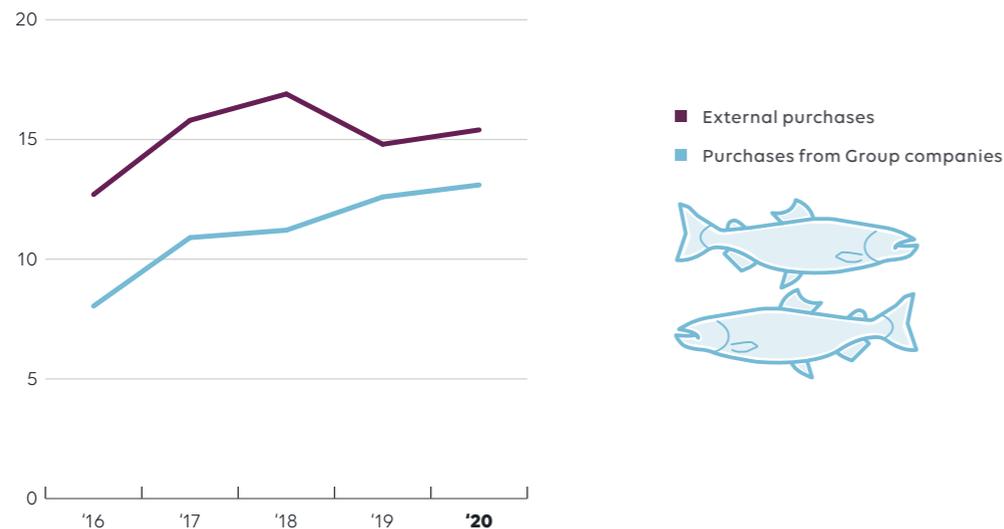
5,970

Places in municipal kindergartens

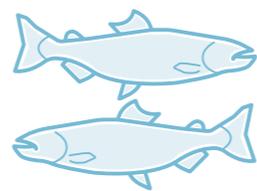


Purchases made by our Norwegian companies from Norwegian suppliers in 2020 (invoiced in 2020)

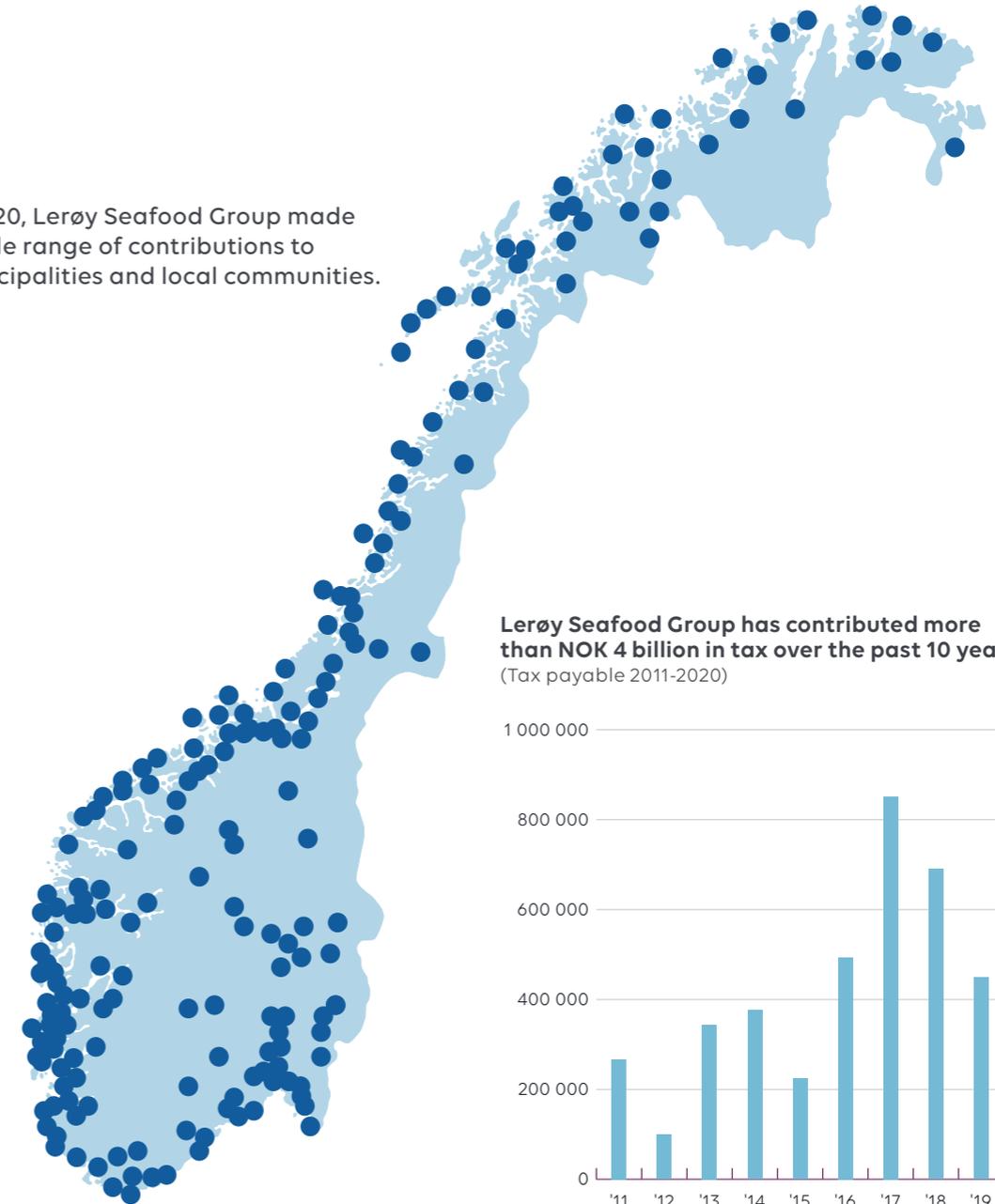
Figures in NOK billion



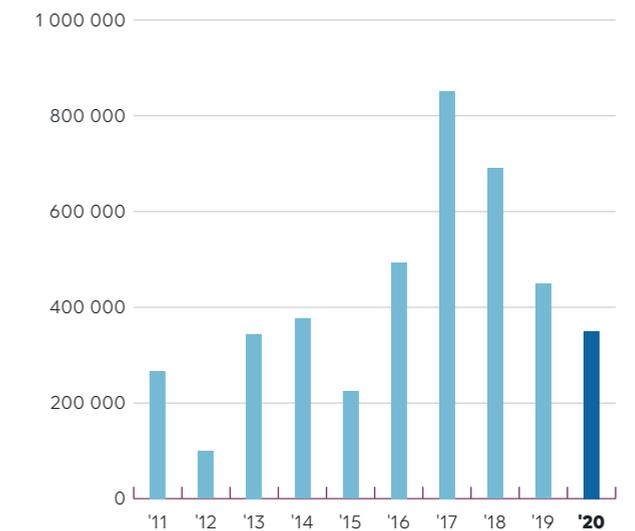
■ External purchases
■ Purchases from Group companies



In 2020, Lerøy Seafood Group made a wide range of contributions to municipalities and local communities.



Lerøy Seafood Group has contributed more than NOK 4 billion in tax over the past 10 years (Tax payable 2011-2020)



60
municipalities

We had own operations in approx. 60 municipalities in Norway.

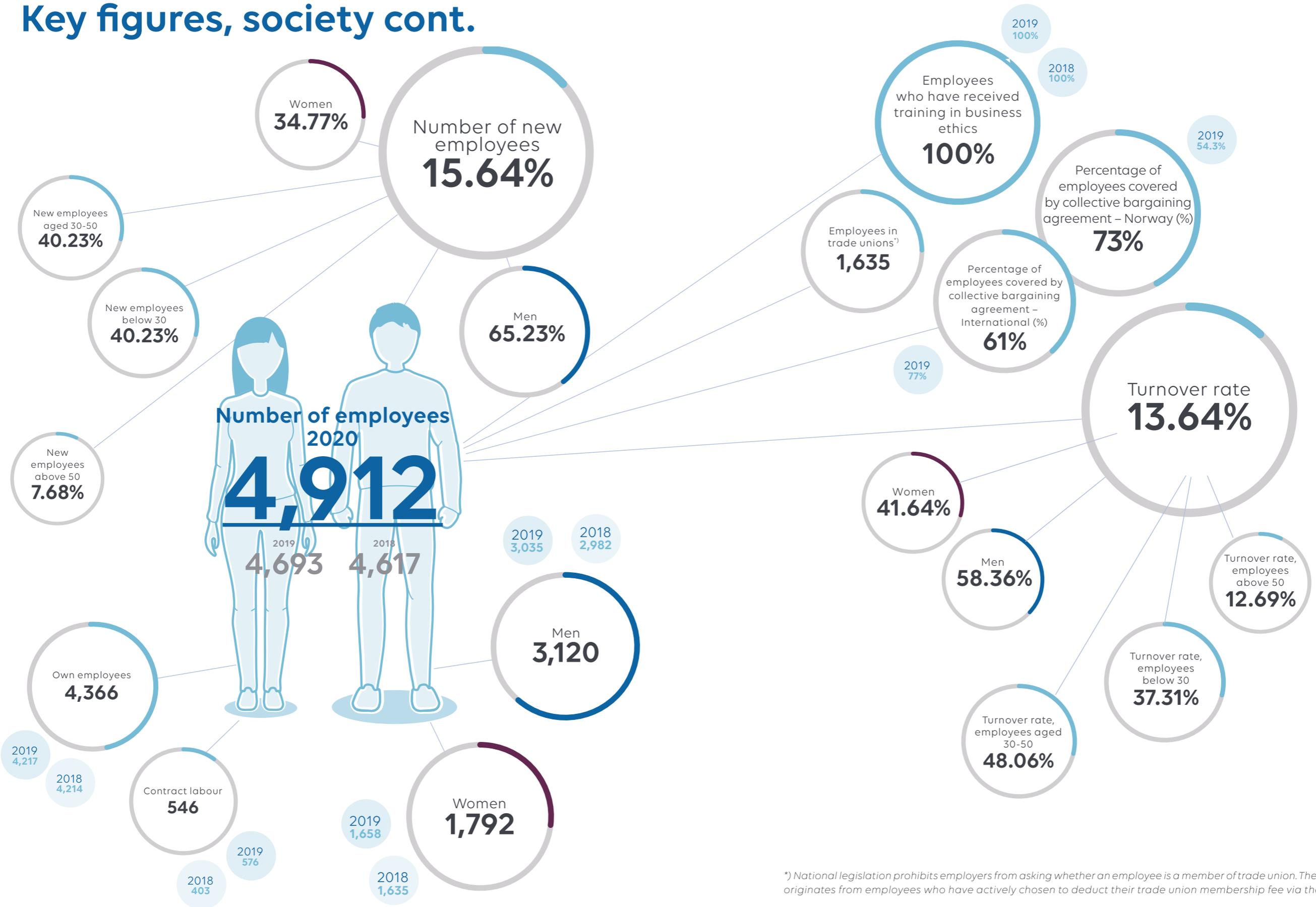
NOK 15.1
billion

We purchased goods and services worth NOK 15.1 billion excluding internal purchases from more than 300 different Norwegian municipalities.

NOK 610.6
million

Our employees paid income tax to different municipalities at a total value of NOK 610.6 million.

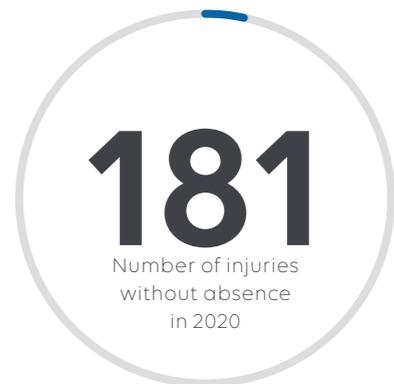
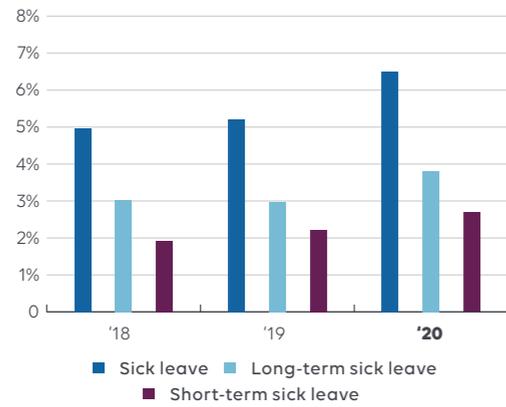
Key figures, society cont.



**) National legislation prohibits employers from asking whether an employee is a member of trade union. The figure specified originates from employees who have actively chosen to deduct their trade union membership fee via their payroll.*

Key figures, society cont.

Sick leave



Near-accidents (number)



Fatal accidents (number)



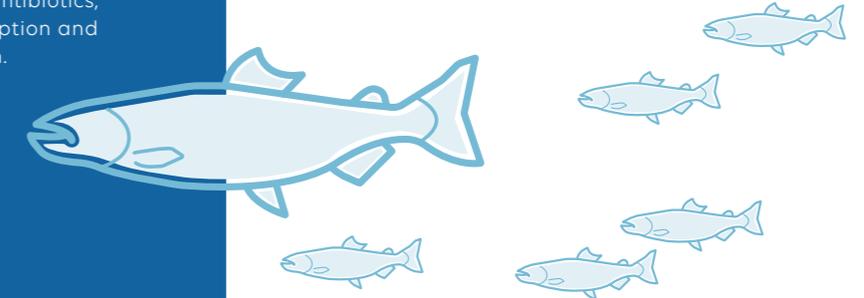
Safety observations (number)



Key figures, environment

Antibiotics

The use of antibiotics is almost at zero in the Norwegian fish farming industry. Lerøy Seafood Group applies a very restrictive policy when it comes to use of antibiotics, and use is only on exception and to safeguard fish health.



Accidental release

The company once again reported a low figure for accidental release in 2020. The figure was 208 fish, up from 123 fish in 2019.

Antibiotics used in sea, kg active substance

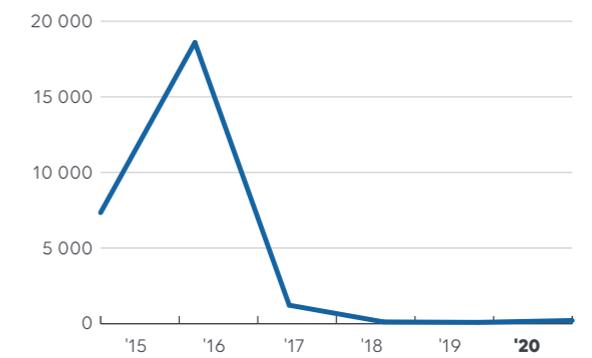
2020	18.99
2019	0.00
2018	0.00

Antibiotics used on shore, kg active substance

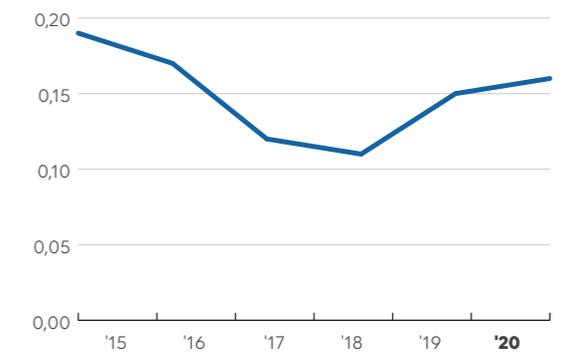
2020	0.0
2019	0.0
2018	7.4

*) Antibiotics were used at one locality based on considerations of fish welfare

Number of accidentally released fish per year, salmon and trout



Average number of fully grown lice per fish



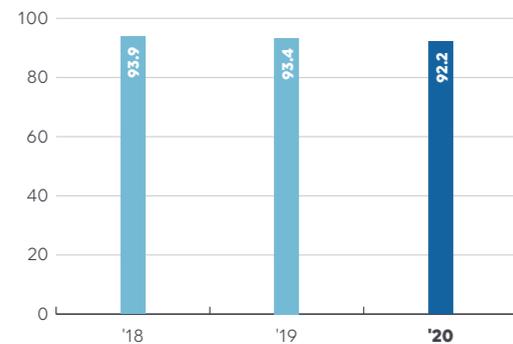
The level of fully grown lice has been relatively stable in recent years.

Key figures, environment cont.

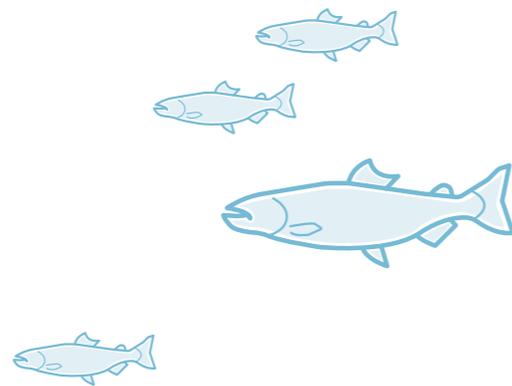
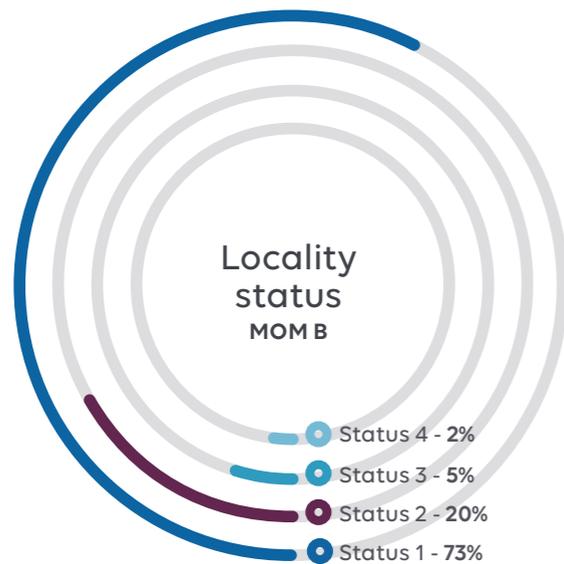
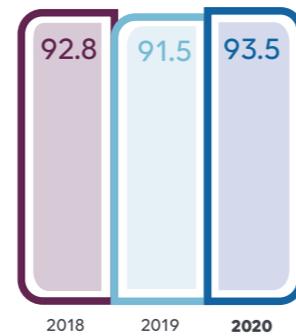
FFDR salmon

	2020	2019	2018
FFDRm, salmon	0.4	0.37	0.49
FFDRo, salmon	1.76	2.09	1.49

Survival for salmon and trout in the sea



Survival on land, consecutive 12 months (%)

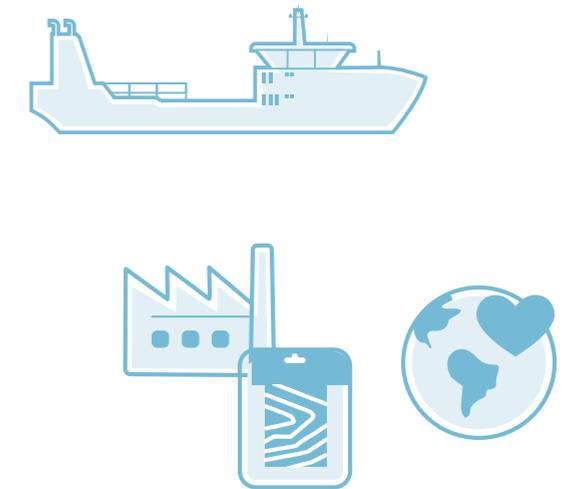


Accounting for Climate CO2e 2020

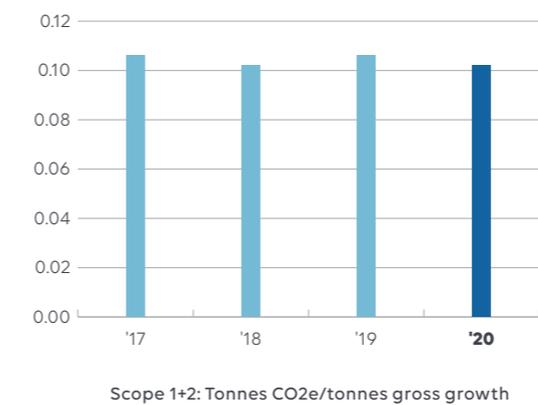
CO2e emissions for fish are in general low compared to other types of proteins we eat, fish gives the the lowest carbon footprint

Scope	Farming	Wild Catch	VAP, Sales & Distribution	Lerøy Seafood Group
Scope 1, tons CO2e	18,461	107,501	1,830	127,792
Scope 2, tons CO2e	5,496	1,048	3,393	9,937
Total, tons CO2e	23,957	108,549	5,222	137,729

Wild Catch



Farming



VAP, Sales & Distribution

